



# Finance



# 501(c)3 AUDIT RESULTS 21-22

## OPINION:

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of South Bend Empowerment Zone as of June 30, 2022, and the changes in its net assets and its cash flows for the year then ended in conformity with generally accepted accounting principles in the United States of America.

[LINK](#) TO FULL AUDIT DRAFT

## NEXT STEPS:

- SBEZ Review, SBEZ Signs Disclosures, Final Report Issued
- 22-23 Audit this Summer



# Projected 2023-24 Budget Draft

- It's important to note that these figures are an estimate based on the available information at this time, including enrollment and revenue projections provided by SBCSC, and will become final over the course of the school year after official enrollment counts in September, December, and February take place.
- SBEZ will continue to monitor enrollment and revenue projections on an ongoing basis and work collaboratively with SBCSC and the Indiana Department of Education to understand any revenue implications and adjust the budget appropriately.
- The mission, vision, and core beliefs are front and center as in our approach to building the annual budget. For example, the budgeting process begins with an annual evaluation of student, family, and staff needs. We review our current strategies against these needs and adjust course as necessary. We choose initiatives that are research driven and promote the standard of excellence that our students and families deserve. This equity based approach to budgeting ensures that our investments are aligned to the individual needs of our students and schools.

# 2023-24 Projected Revenue (Draft)



Source	SY22-23	SY 23-24	Difference	Notes
Basic Grant (ED)	\$12,987,505	\$11,715,565	-\$1,271,940	Effect of decreased ADM
Complexity (ED)	\$4,148,725	\$4,609,275	\$460,550	Increase students who qualify
Special ED (ED)	\$1,237,868	\$1,153,217	-\$84,651	Effect of decreased ADM
CTE (ED)	\$29,700	\$44,250	\$14,550	2 CTE (PCC & Intro to Ag.)
PreK Funding	\$342,992	\$249,075	-\$93,917	Did not collect funding in SY21-22, or 22-23
Title I	\$1,350,144	\$1,211,691	-\$138,453	
Title II	\$90,217	\$90,217	\$0	
Title IV	\$52,252	\$52,252	\$0	
SIG	\$824,440	\$659,552	-\$164,888	
ESSER Part II	\$400,000	\$0	-\$400,000	
ESSER Part III	\$7,944,433	\$4,039,915	-\$3,904,518	
Pride	\$741,520	\$706,665	-\$34,855	
TSL	\$1,096,761	\$987,085	-\$109,676	
Formative Assessm	\$28,823	\$30,375	\$1,552	
Textbook Reimbur	\$156,255	\$166,348	\$10,093	
Local Textbook Do	\$38,477	\$20,275	-\$18,202	
Referendum	\$949,110	\$1,389,554	\$440,444	Assessed value increased
Operations	\$3,567,730	\$5,469,087	\$1,901,357	
IDEA	\$729,198	\$656,278	-\$72,920	
Bilingual	\$114,210	\$102,789	-\$11,421	
<b>Total</b>	<b>\$36,830,360</b>	<b>\$33,353,465</b>	<b>-\$3,476,895</b>	



# 2023-24 Program Level Expenses - High Level

SUM of Project Amt. 23-24	Navarre	Coquillard	Warren	Harrison	Wilson	Zone		
Program - High Level	2842	3518	3551	3826	3840	8275	TOTALS	NOTES
INSTRUCTION	\$3,142,062	\$2,063,287	\$1,746,722	\$3,425,967	\$1,988,602	\$2,469,522	\$14,836,162	
NONPROGRAMED CHARGES	\$14,063	\$9,127	\$6,185	\$8,526	\$6,875	\$0	\$44,777	Fund to Fund Transfers; Staff Movement across
OPERATION OF NONINSTRUCTION SERVICE	\$231,721	\$173,536	\$92,707	\$267,192	\$173,843	\$178,160	\$1,117,159	Food/Community Servies
SUPPORT SERVICES	\$1,417,851	\$1,019,615	\$752,674	\$1,349,652	\$981,883	\$11,833,691	\$17,355,367	Support: Admin., Instruction, Students
Grand Total	\$4,805,697	\$3,265,565	\$2,598,289	\$5,051,338	\$3,151,204	\$14,481,373	<b>\$33,353,465</b>	



# 2023-24 Program Level Expense - Secondary Level

SUM of Project Amt. 23-24	Navarre	Coquillard	Warren	Harrison	Wilson	Zone	Grand Total
Program - Secondary	2842	3518	3551	3826	3840	8275	
Central Services	\$295.48			\$566.33		\$30,375.00	\$31,236.81
Community Service Operations	\$59,984.00	\$45,582.16	\$4,626.94	\$32,684.63	\$53,206.77	\$178,159.75	\$374,244.25
Enrichment Programs						\$242.00	\$242.00
Food Service Operations	\$171,736.53	\$127,953.70	\$88,080.47	\$234,507.78	\$120,636.07		\$742,914.55
NonProgrammed Charges	\$14,063.32	\$9,127.39	\$6,184.95	\$8,525.87	\$6,875.45	\$0.00	\$44,776.98
Operations, Maintenance of Plant	\$528,126.76	\$314,358.56	\$256,165.66	\$542,528.74	\$315,405.99	\$4,822.60	\$1,961,408.32
Purchased Services						\$2,895,260.61	\$2,895,260.61
Regular Programs	\$2,138,720.30	\$1,597,927.32	\$991,266.86	\$2,818,210.07	\$1,645,081.76	\$985,167.82	\$10,176,374.13
Remediation						\$891,708.08	\$891,708.08
Special Programs	\$1,003,341.44	\$465,359.41	\$755,455.17	\$607,757.06	\$343,520.51	\$366,993.40	\$3,542,426.98
Student Transportation						\$3,316,558.93	\$3,316,558.93
Summer School Programs						\$225,410.80	\$225,410.80
Support Services-General Admin	\$428,970.87	\$346,027.62	\$308,221.47	\$587,489.90	\$429,780.69	\$257,503.09	\$2,357,993.63
Support Services-Instruction	\$216,223.01	\$178,604.63	\$104,886.60	\$150,012.99	\$103,995.54	\$824,573.77	\$1,578,296.54
Support Services-Students	\$244,234.83	\$180,623.84	\$83,400.62	\$69,054.48	\$132,701.12	\$3,477,770.65	\$4,187,785.55
Zone Central Services						\$1,026,826.82	\$1,026,826.82
<b>Grand Total</b>	<b>\$4,805,696.55</b>	<b>\$3,265,564.63</b>	<b>\$2,598,288.75</b>	<b>\$5,051,337.84</b>	<b>\$3,151,203.90</b>	<b>\$14,481,373.33</b>	<b>\$33,353,465.00</b>





# **2023-24 Program Level Expense - Secondary Level (Per Pupil)**

Average per pupil level spend at program (school level) across Zone schools:

**\$11,694.87 \***

\*exceeds district spend as expected, per 10/5/2022 board presentation



# Shared Services Expenses

Shared / Central Services	
\$8,248,000.00	Total Shared Services Expended on EZ
\$2,165,000.00	Minus Transpo allotment to EZ
\$6,083,000.00	Total Shared Services Projected Expenses
\$ 6,083,000.00	Contracted Shared Servies
\$ - .00	Difference/Amount owed to SB

Shared Services (minus transpo) % of Budget: 18.24%





# Staffing Levels

<b>Full Time Equivalentents (FTEs)</b>			
<b><u>22-23</u></b>	<b><u>23-24</u></b>	<b><u>Difference</u></b>	<b><u>Notes</u></b>
372.8	337.74	35.06	Over half (18) of these staff: Peacebuilders & IDFs)
		\$60,000.00	Salary & Benefits estimate per FTE
		\$2,103,600.00	Potential Expense Reduction



# Student Enrollment & Transportation

Discussion on subsequent slides

- Student Enrollment – projected decline
- Transportation – savings projected

# Looking Ahead



- **ESSER Budget Cliff**
  - appears we cut back enough this year to hold this cliff off until 24-25
  - Loss est. \$4M for 24-25
  - Plan to move staff to other grants and/or reduction in force
  - Navarre & Coquillard Stipends to be assessed
- **Revenues Underestimated**
  - Used conservative ADM
  - Most Federal funds estimated 85-90% of prior year
- **Expenses**
  - Overestimated expenses by ~3-5%
  - Estimated staff reduction ~10%
- **PreK approved to collect funds this year**
- **Textbook Reimbursement** - to participate this year
- **Seeking several grants;** have FT Development Director
- **Next Steps**
  - **Stakeholder Input**
    - To meet with District to confirm / review budget
    - Survey/discuss priorities with leadership and stakeholders
    - Reallocate expenditures to ensure strategic alignment
  - **Budget load** in Allovue, and District systems